### O.Reg. 455/09 Toxic Substance Reduction Plan Summary
Ford Motor Company of Canada, Limited - Oakville Assembly Complex

<table>
<thead>
<tr>
<th>Substance &amp; CAS No:</th>
<th>Di(2-ethylhexyl) Phthalate 117-81-7</th>
</tr>
</thead>
<tbody>
<tr>
<td>Substances at the Facility for which a Plan has been developed:</td>
<td>See Table 1</td>
</tr>
</tbody>
</table>

#### Facility Identification and Site Address

<table>
<thead>
<tr>
<th>Company Name</th>
<th>Ford Motor Company of Canada, Limited</th>
</tr>
</thead>
<tbody>
<tr>
<td>Facility Name</td>
<td>Oakville Assembly Complex</td>
</tr>
<tr>
<td>Physical Address</td>
<td>The Canadian Road, Oakville, ON, L6J 5E4</td>
</tr>
<tr>
<td>Mailing Address (if different)</td>
<td>P.O. Box 1300, Oakville, ON</td>
</tr>
<tr>
<td>License Number</td>
<td>L6J 5E4</td>
</tr>
<tr>
<td>City</td>
<td>Oakville</td>
</tr>
<tr>
<td>Province</td>
<td>ON</td>
</tr>
<tr>
<td>Postal Code</td>
<td>L6J 5E4</td>
</tr>
<tr>
<td>Spatial Coordinates of Facility</td>
<td>607440 m E, 4815259 m N</td>
</tr>
<tr>
<td>Number of Employees</td>
<td>4990</td>
</tr>
<tr>
<td>NPRI ID Number</td>
<td>3419</td>
</tr>
<tr>
<td>Ontario MOE ID Number</td>
<td>4763</td>
</tr>
</tbody>
</table>

#### Parent Company Information

<table>
<thead>
<tr>
<th>Parent Company Name</th>
<th>Ford Motor Company of Canada, Limited</th>
</tr>
</thead>
<tbody>
<tr>
<td>Parent Company Address</td>
<td>The Canadian Road, Oakville, ON, L6J 5E4</td>
</tr>
<tr>
<td>Percent Ownership</td>
<td>100%</td>
</tr>
</tbody>
</table>

#### Primary North American Industrial Classification System Code (NAICS)

<table>
<thead>
<tr>
<th>Code</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>2-digit NAICS Code</td>
<td>33 Manufacturing</td>
</tr>
<tr>
<td>4-digit NAICS Code</td>
<td>336 Transportation Equipment Manufacturing</td>
</tr>
<tr>
<td>6-digit NAICS Code</td>
<td>336110 Automotive and Light Duty Motor Vehicle Manufacturing</td>
</tr>
</tbody>
</table>

#### Company Contact Information

<table>
<thead>
<tr>
<th>Name</th>
<th>Blake Smith</th>
</tr>
</thead>
<tbody>
<tr>
<td>Title</td>
<td>Director, EEVS</td>
</tr>
<tr>
<td>Email</td>
<td><a href="mailto:bsmith29@ford.com">bsmith29@ford.com</a></td>
</tr>
<tr>
<td>Telephone #</td>
<td>905-845-2511 x1209</td>
</tr>
<tr>
<td>Fax #</td>
<td>905-845-5360</td>
</tr>
</tbody>
</table>

#### Facility public contact

<table>
<thead>
<tr>
<th>Name</th>
<th>Blake Smith</th>
</tr>
</thead>
<tbody>
<tr>
<td>The Canadian Road, Oakville, ON, L6J 5E4</td>
<td></td>
</tr>
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#### Toxic Substance Reduction Planner Information

<table>
<thead>
<tr>
<th>Planner Responsible for Making Recommendations</th>
</tr>
</thead>
<tbody>
<tr>
<td>Name</td>
</tr>
<tr>
<td>Company</td>
</tr>
<tr>
<td>License #</td>
</tr>
<tr>
<td>Email</td>
</tr>
<tr>
<td>Telephone #</td>
</tr>
<tr>
<td>Fax #</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>Planner Responsible for Certification</th>
</tr>
</thead>
<tbody>
<tr>
<td>Name</td>
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</tr>
<tr>
<td>License #</td>
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<tr>
<td>Telephone #</td>
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Ford Motor Company of Canada, Limited - Oakville Assembly Complex

Plan Summary Statement
This plan summary accurately reflects the content of the toxic substance reduction plan for di-2-ethylhexyl phthalate, prepared by Oakville Assembly Complex, dated December 21, 2016.

Statement of Intent
Oakville Assembly Complex does not intend to reduce the use of di-2-ethylhexyl phthalate as no reduction options were identified as technically and economically feasible.

Objective
While Oakville Assembly Complex has not identified any reduction options as technically and economically feasible, the facility will continue to monitor industry standards for the use of sealants containing di-2-ethylhexyl phthalate.

Description of Substance and Use/Creation
For a description of how, when, where, and why di-2-ethylhexyl phthalate is used, including quantifications for accounting and process flow diagrams see "2015 Toxic Substance Accounting for TPR and O. Reg. 455/09", prepared by Dillon Consulting Limited and dated June 2016, located at the Environmental Offices, OAC.

Options to be Implemented
As no options were identified as technically and economically feasible, the facility does not intend to implement any options.

Certifications (s. 19)
Highest Ranking Employee
As of December 21, 2016, I, Brent Merritt, certify that I have read the toxic substance reduction plan for the toxic substance referred to below and am familiar with its contents, and to my knowledge the plan is factually accurate and complies with the Toxics Reduction Act, 1990 and Ontario Regulation 455/09 (General) made under that Act.

Di-2-ethylhexyl Phthalate
HRE: [Signature] Date: December 21, 2016

Toxic Substance Reduction Planner
As of December 21, 2016, I, Patsy Duerre, certify that I am familiar with the processes at Oakville Assembly Complex that use or create the toxic substance referred to below, that I agree with the estimates referred to in subparagraphs 7 iii, iv, and v of subsection 4(1) of the Toxics Reduction Act, 2000 that are set out in the plan dated December 21, 2016 and that the plan complies with that Act and Ontario Regulation 455/09 (General) made under that Act.

Di-2-ethylhexyl Phthalate
TSRP: [Signature] Date: December 21, 2016